O’Hare Express System Project

Pre-Submittal / Networking Conference

DECEMBER 20, 2017
Chicago Cultural Center
Nothing said today supersedes what is written in RFQ document

Any changes resulting from today’s conference will be officially incorporated into the procurement documents as a written addendum or clarification and posted on the CIT website

A list of today’s conference attendees, with contact information, and a copy of today’s PowerPoint presentation will be posted on CIT’s website
MISSION

Leverage alternative financing and delivery structures to expand the capacity of the City and other government agencies to deliver transformative infrastructure projects.

PROJECT ROLE

CIT leading project procurement on behalf of, and in coordination with, the City of Chicago.
PROJECT OVERVIEW
PROJECT GOALS AND OBJECTIVES

OBJECTIVE

Provide fast, direct and reliable transportation between O’Hare International Airport and Downtown Chicago

Express Service → Convenient → Leverage Private Sector → Efficient Project Delivery

This Project provides independent utility from, and is not a part of, any ongoing or future initiatives relating to ORD terminal configuration changes.
PROJECT OPPORTUNITY

O'HARE - DOWNTOWN CHICAGO
DAILY AIR TRAVELERS
(TWO-WAY)

PROJECT CHARACTERISTICS

- Constructed On, Above, or Below Surface Corridors
- Include At Least Two Stations and One Maintenance Facility
- Privately operated and maintained
POTENTIAL PROJECT ALIGNMENTS

Further detail provided in RFQ Exhibit B
PROJECT STATIONS

**O’HARE STATION**

Should be located near Terminals 1-3, potentially near Blue Line Stop or in Surface Parking Lot

**DOWNTOWN STATION**

City is open to the proposal of any feasible Downtown station locations. Several potential locations have been identified:

- Block 37
- Chicago Union Station
- CTA Blue Line Clinton Station

Further detail provided in RFQ Exhibit B
Achieving Meaningful Workforce and Minority/Women Business Participation is Critical to Project Success:

CERTIFIED MBE/WBE FIRMS LISTED ON CITY’S WEBSITE

LIST OF TODAY’S ATTENDEES ON THE CIT WEBSITE

NETWORKING SESSION IMMEDIATELY FOLLOWING THIS PRESENTATION

www.chicagoinfrastructure.org
PROJECT DELIVERY METHOD

PUBLIC-PRIVATE PARTNERSHIP (P3)
DESIGN-BUILD-FINANCE-OPERATE-MAINTAIN (DBFOM)

- Revenue-based concession financed entirely by the Concessionaire
- Concessionaire responsible for Project design, construction, financing, operation, and maintenance
O'Hare Express System Project | Pre-Submittal Conference
December 20, 2017

PROCUREMENT PROCESS OVERVIEW

RFQ Responses Submitted

Selection of Shortlist / RFP Issuance

Proposals Submitted / Selection of Best Value

Finalize Form of Contract

City Council Approval

P3 Agreement Executed

Only shortlisted teams eligible to submit proposals to RFP
### Procurement Schedule (subject to change)

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
<th>Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>RFQ Issued</td>
<td>November 29</td>
<td>2017</td>
</tr>
<tr>
<td>Pre-Bid / Networking Conference</td>
<td>December 20</td>
<td>2017</td>
</tr>
<tr>
<td>Request for Clarification Deadline</td>
<td>January 5</td>
<td>2018</td>
</tr>
<tr>
<td>Statement of Qualifications Due Date</td>
<td>January 24</td>
<td>2018</td>
</tr>
<tr>
<td>Shortlist Selection</td>
<td>February</td>
<td>2018</td>
</tr>
<tr>
<td>RFP Draft Issued to Short-Listed Teams</td>
<td>May</td>
<td>2018</td>
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<tr>
<td>RFP Proposer Presentations</td>
<td>August</td>
<td>2018</td>
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<tr>
<td>RFP Final Proposals Due to CIT</td>
<td>November</td>
<td>2018</td>
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CONTRACT STRUCTURE

DBFOM P3 AGREEMENT FOR COMPREHENSIVE PROJECT

• Includes standard City provisions including:
  City’s Multi Project Labor Agreements
  Prevailing Wage Rates
  MBE/WBE Requirements
  ACDBE Participation Goals, if applicable

• Draft Agreement included in RFP

Further detail provided in RFQ Section 4.2
FINANCING STRUCTURE

CONCESSIONAIRE WILL BE RESPONSIBLE FOR FINANCING ENTIRE PROJECT

REVENUE RISK CONCESSION

NO PUBLIC FUNDS

RIGHT TO RETAIN PROJECT-SPECIFIC REVENUE

CITY WILL COOPERATE IN ACCESSING FEDERAL CREDIT AND TAX EXEMPT BOND PROGRAM

Further detail will be provided in RFP
RFQ PARAMETERS
STATEMENT OF QUALIFICATIONS (SOQ) – SUBMISSION REQUIREMENTS

SOQs subdivided into two parts:

PART A

i. General Materials
ii. Prime Team Members & Guarantors Information
iii. Team Composition and Structure
iv. Relevant Development Experience
v. Approach to Project Development
vi. MBE/WBE/ACDBE and Workforce Development Participation Plan and Experience
vii. Safety Record
viii. Administrative and Legal Information

PART B

i. Equity Funding Letters
ii. Financial Officer’s Certificate
iii. Financial Statements
iv. Financial Letters of Support
v. Financing Experience
vi. Preliminary Plan of Project Financing

Further detail provided in RFQ Exhibit A
**SOQ EVALUATION CRITERIA**

Responsiveness criteria outlined in RFQ Section 7.1 and Section 7.2

Responsive submittals evaluated & scored per RFQ Evaluation Criteria Section 7.3

<table>
<thead>
<tr>
<th>Evaluation Criteria (in order of descending weight)</th>
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<tbody>
<tr>
<td>1. Respondent’s Relevant Experience</td>
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<tr>
<td>2. Respondent’s Financing Capability, Approach, and Experience</td>
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<tr>
<td>3. Respondent’s Team, Key Personnel, Organization, and Processes</td>
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<tr>
<td>4. Respondent’s Approach to Project Development</td>
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<tr>
<td>5. Respondent’s MBE/WBE and Workforce Participation Approach &amp; Experience</td>
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QUESTION AND ANSWER